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On the Publication of Integrated Report 2025

Narita International Airport Corporation publishes its Integrated Report to clearly convey the value creation story of Narita International Airport to a wide range of stakeholders. Through this report, we illustrate how Narita International Airport has evolved with local communities from the past to the present and into the future, connecting Japan with the world through a global air network while placing the top priority on safety and security, and continuously creating new value for the local communities and society by fulfilling its role as a vital piece of social infrastructure.

[Editorial policy]

In preparing this report, we referred to key frameworks and guidance, including the International Integrated Reporting Framework advocated by the IFRS Foundation, the Guidance for Integrated Corporate Disclosure and Company-Investor Dialogue for Collaborative Value published by the Ministry of Economy, Trade and Industry, and the ESG Reporting Framework and Guidance for Airports formulated by Airports Council International (ACI), an international association of airport operators.

[Scope of reporting period]

The primary reporting period is FY2024 (April 1, 2024 to March 31, 2025). Some sections include information on activities conducted in and after April 2025.

[Terminology]

In this report, the terms "NAA" and "our company" refer to Narita International Airport Corporation. When the report mentions "Narita International Airport," "Narita Airport," or "the airport," these terms refer to the entire airport, including related businesses operating in the airport.

[Editorial framework]

For Integrated Report 2025, we established the Integrated Report Editorial Committee, composed of employees from various NAA departments. Through ongoing cross-departmental discussions, the Committee has compiled NAA's approaches and initiatives from a comprehensive and multifaceted perspective.

Toward a New Narita Airport. Soaring into the Future Skies Beyond.

The design of this report features a trajectory of an airplane in flight as its motif, illustrating how all stakeholders—including the airport, people, the local communities, and the natural environment—move forward as one toward the future. The phrase "Future skies" embodies not only the physical expansion of the airport but also the possibilities that it creates and the hope for a future built together with all stakeholders. Through this future-oriented design, we express the vision of the New Narita Airport—one that goes beyond air travel to grow together with the local communities.

Differences from Integrated Report 2024

In Integrated Report 2025, we designed the overall structure based on the frameworks and guidance outlined in the editorial policy to more clearly convey the value creation story of the NAA Group and Narita Airport.

[FY2024 edition]

Information disclosure centered on describing our initiatives within the ESG




[FY2025 edition]

Narrative-based information disclosure that explains how the NAA Group and Narita Airport create long-term value from perspectives such as their role and mission as social infrastructure, management capital as the source of value creation, and relationships with stakeholders.



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[Chapter 1]

Value Creation by the NAA Group

This chapter traces Narita Airport's journey from its opening to the present day, guided by its mission as a vital piece of social infrastructure.

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Medium- to Long-Term Growth Strategy for Realizing An Envisioned Future

Environment and Coexistence with Local Communities

Our Perspective

The development of Narita Airport has been supported by the deep understanding and cooperation of the local communities and society. As a large inland airport, minimizing the impact of construction and operations on surrounding communities is a vital responsibility for the NAA Group. We will continue to steadily implement environmental and community coexistence initiatives, including efforts for addressing climate change as a societal challenge, mitigating aircraft noise that has significant impacts on surrounding communities, and preserving air quality, water quality, and biodiversity. In addition, we will further strengthen the collaboration with the local communities and proactively advance initiatives for the sustainable development of the entire airport region, including the realization of the Airport City Development Plan. Guided by the belief that developing the airport is developing the community, NAA aims to achieve sustainable coexistence and mutual prosperity between the local communities and the airport, through collaboration between the communities and the airport, we will continue to create new value together.

<Major initiatives and results achieved under the previous mid-term management plan (FY2022-FY2024)>

- Climate change initiatives: Having reduced CO₂ emissions from the NAA Group (Scopes 1 and 2) by 21.7% compared to FY2015 (122,485 tons/year) ^{※1}
- Resource circulation initiatives: Having utilized logged timber generated along with Further Functional Enhancement ^{※2}
- Community environment initiatives: Having promoted soundproofing work in conjunction with Further Functional Enhancement; total number of soundproofing works conducted 3,747 (as of the end of FY2024)
- Air and water quality conservation: Having been monitoring the impacts on air and water quality
- Cooperation with the local communities: Established the NRT (Narita) Area Design Center to promote the Airport City Development Plan

<Relevant non-financial targets under the Gear Up NRT mid-term management plan>

Cooperate with local communities for coexistence and mutual prosperity and developing an airport city

- Formulation of an attractive plan leading to the sustainable development of the airport zone

Be among the top runners in the world for climate change response

- FY2030 target: Reduce NAA Group's CO₂ emissions by 50% (compared to FY2015)
- FY2030 target: Reduce CO₂ emissions per flight at Narita Airport by 30% (compared to FY2015)

Policy and Implementation Framework

Pillars of actions

Narita Airport is advancing measures to reduce environmental impacts under Sustainable NRT 2050, based on the four pillars of actions: climate change initiatives, community environment initiatives, resource recycling initiatives, and environmental management.

NRT (Narita) Area Design Center

In April 2025, Chiba Prefecture and NAA established the NRT (Narita) Area Design Center (NADC) as an effort to realize the Airport City Development Plan. NADC aims to maximize the benefits of the NEW NARITA AIRPORT Project not only for the airport itself but also for the surrounding local communities. Serving as a hub for stakeholders, NADC promotes external coordination, cooperation, and business-matching support to enhance the value of the entire region.

Specific Initiatives

<Climate change initiatives>

The NAA Group and Narita Airport as a whole are steadily advancing initiatives to achieve mid- to long-term targets for reducing CO₂ emissions. Specifically, these initiatives include promoting the use of Sustainable Aviation Fuel (SAF), introducing electric vehicles, adopting LED lighting and energy-saving measures in passenger terminal buildings, and installing solar power generation facilities.

[For further details, please refer to pp. 35-36.](#)

<Environmental management>

We have established a framework to promote environmental impact reduction through proactive collaboration with diverse stakeholders. We convene the Sustainable NRT Action Council, consisting of airport-related business operators and others, to advance collaborative initiatives. Additionally, we participate in the "AQP" Airport Carbon Accreditation program, under which we formulate and advance CO₂ emission reduction plans aligned with the Paris Agreement.

[For further details, please refer to pp. 35-36.](#)

<Resource recycling initiatives>

As a key challenge in operating as a sustainable airport, we are working to make effective use of limited resources. These efforts include implementing waste separation and recycling for general waste at the NAA office and throughout the airport, reducing and effectively utilizing construction waste, and utilizing logged timber generated along with Further Functional Enhancement.

SORATO NRT Airport City Project

The NRT (Narita) Area Design Center (NADC) announced the Airport City Development Plan in June 2025 and released the title of the plan as the SORATO NRT Airport City Project in January 2026. The plan outlines a future path for the integral, sustainable development of the neighboring local communities and the airport as the NEW NARITA AIRPORT Project gains momentum. Upholding the vision of the Flagship Airport City where Everyone can Shine and Resonate with the World, we will advance initiatives from four perspectives: industry and innovation, wellbeing, transportation and mobility, and diversity and sustainability. Furthermore, through function-based zoning of the local communities surrounding the airport, we aim to create an airport metropolitan area that supports future growth while unlocking the diverse strengths and potential of the communities.

[Please visit here for further details.](#)

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