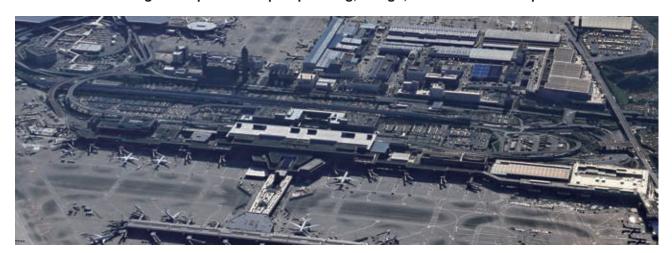
OVERSEAS BUSINESS



About Narita Airport

Narita International Airport Corporation (NAA) owns the airport land, runways, terminals and other facilities at Narita Airport. We manage all aspects of airport planning, design, construction and operation.





252,447 **Aircraft Movements**

Airport Site Area: 1,111 ha Runway A: 4,000m × 60m Runway B: 2,500m × 60m



International Network: 118 cities

Domestic Network: 19 cities

No. of Stands: 171

No. of Passengers 40.9 million

Terminal 1: 463,000m² Terminal 2: 391,000m² Terminal 3: 67,000m²



JPY 124 billion **Tenant Sales**

Tenant Area: 29,936m² (Feb 2017) No. of Tenants: 301 (Feb 2017)



No. of Stands: 171

(FY2017)

(FY2017)

BHS Total Length 26.5 km



Cargo Capacity 2.2 million tonnes Total Floor Area 286,300 m²

(FY2017)



Tank Capacity (Airport) 192,000 kiloliters Pipeline Length 47 km Fuel Supply 4.46 million kiloliters

Safety & Security

Safety



- Promotion of safe, reliable airport operation
- NAA-SMS(Safety Management System)
- Airport Operation Information Center (AOIC)
- Emergency Operations Center (EOC)

Security



- Effective security achieved by mechanical systems in combination with security personnel
- · Facial & vehicle recognition cameras
- · Next-generation screening equipment

Encouraging Efficient Operations

■ Fast Travel



- Facilitating the automation of procedures to reduce passenger processing and waiting time
- · Automatic check-in kiosks
- · Bag drop system

■ Smart Security

Ongoing introduction of new security screening approaches in the pursuit of efficiency and comfort

■ Efficient Maintenance





- Practice systematic maintenance management to minimize the impact on day-to-day airport operations
- · Preventative maintenance
- Facility maintenance, repairs, and replacement based on long term plan
- Early detection and repair of defects through daily inspections
- · Inspection and maintenance manuals

Hospitality & Customer Satisfaction

■ Comfortable, Attractive Retail Areas and Terminal Facilities





- Adapt to diverse customer needs, and open shops with innovation and contemporary flair
- · Create clean, comfortable environments
- · Incorporate universal design

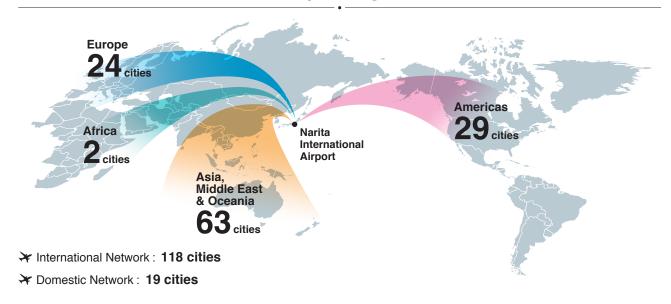
■ Improved Customer Satisfaction



- Services from the customer's perspective that provide comfort and enjoyment
- · Japanese culture events
- Multilingual services
- Transit tours
- · Electric cart services

Airlines Operating at Narita

[As of September 2018]



Recent Developments

Terminal 3







Terminal 3 at Narita International Airport was named the World's Best Low-Cost Terminal 2017 by Skytrax* for the second year in succession.

^{*} Skytrax: The airline research firm, based in the United Kingdom and founded in 1989. Skytrax evaluates airports and airlines around the world.



World's Airport Awards 2016:2017 - World's Best Low-Cost Terminal

Award	Date
Achieve Level3 on Airport Carbon Accreditation (ACI)	Nov. 2018
World's Best Airport Security Screening 2018 (SKYTRAX)	Mar. 2018
Achieve Level2 on Airport Carbon Accreditation (ACI)	Jan. 2018
World's Best Low-Cost Terminal 2017 (SKYTRAX)	Mar. 2017
World's Best Low-Cost Terminal 2016 (SKYTRAX)	Mar. 2016
World's Best Airport Dining Experience 2016 (SKYTRAX)	Mar. 2016
Highly Commended on Routes Asia Marketing Awards 2016 (Routes)	Mar. 2016
Good Design Gold Award 2015 (Minister of Economy, Trade and Industry Award) *Narita Airport Terminal3	Oct. 2015
Grand prize awarded to Japanese toilet 2015 (Minister of Land, Infrastructure and Transport Award) *GALLERY TOTO	Sep. 2015

Overseas Business



Advantages of NAA

- Background of 40 years operating the airside and landside of Narita Airport.
- An extensive resource of experts with a complete range of knowledge and skills.

Staff Training















Support Fields



Airside Operation & Maintenance

Narita's Strengths

- · Practical repair and expansion work in operational environments
- · Preventative maintenance (inspections and maintenance programs) expertise
- · Reducing costs and construction times with the overlay paving method

Course Program (Example)

- Drafting maintenance programs and manuals
- · Field maintenance training



2 Safety & Security

Narita's Strengths

- Installation of Safety Management System (NAA-SMS)
- · Streamlined, high-quality screening and security practices

Course Program (Example)

- · Adopting smart security to enhance security levels and operational efficiency
- Drafting emergency manuals and business continuity plans (BCP)
- · Operations Center management



Passenger Terminal Operation & Maintenance

Narita's Strengths

- Practical repair and expansion work in operational environments
- · Providing functional, comfortable facilities
- Providing appealing passenger services
- · Efficient facility maintenance management

Course Program (Example)

- Drafting terminal facility plans, maintenance programs and operations manuals
- Providing VIP facilities (corporate jet terminal)
- Terminal cleaning services and information services (outsourced)



Fuel Facilities Operation & Maintenance

Narita's Strengths

- Expertise in operating fuel facilities with a 50km pipeline handling approx. 500 kiloliters a year
- · Expertise in operational safety and stability

Course Program (Example)

- · Drafting fuel facility maintenance programs and manuals
- · Field maintenance training and training in fuel supply activities



Customer Satisfaction

Narita's Strengths

- · Hospitality events, etc. to publicize the attractions of Japan to visitors from abroad
- · Narita Airport Master Plan for Universal Design
- · Free staff seminars

Course Program (Example)

- · Customer satisfaction (CS) education and awareness
- Universal Design
- Improving employee satisfaction (ES)



Tenant Management

Narita's Strengths

- Expertise gained from expanding non-aeronautical revenue (from a 34% revenue ratio in 2004 to a 56% revenue ratio in 2017)
- · Sales promotions aimed at visitors to Japan

Course Program (Example)

- Strategies for attracting popular tenant brands
- Finely tuned sales promotion methods
- · Advertising media management



Information Technology

Narita's Strengths

• Introducing advanced technologies in cooperation with Japanese corporations

Course Program (Example)

- Automating airport procedures with Fast Travel and biometric authentication
- · Utilizing robotics and other cutting-edge technology
- Passenger Flow Management



ECO Airport

Narita's Strengths

 Proceed in conjunction with stakeholders in building a sustainable company based on the Eco-Airport Master Plan

Course Program (Example)

- · Management of eco-airport policy and planning organization
- · Noise solutions and air and water quality assurance
- Resource recycling, reducing CO2 emissions and energy conservation



Marketing

Narita's Strengths

- Network of 100 airlines operating to 137 international and domestic destinations
- Increase of 17 airlines serving the airport over a 5 year period
- · Asia-North America network operated by Japan's national carriers and other airlines

Course Program (Example)

- · Marketing strategies (market analysis)
- · Airline marketing strategies
- · Airline promotion (marketing support)



Mongolia Chinggis Khaan International Airport



Egypt Borg El Arab International Airport



Vietnam Noi Bai International Airport



Airport Management Support

Vietnam Noi Bai International Airport



- Support for the start up and commissioning of the new passenger terminal
- Technical support with experts to Vietnam
- On-site training in Vietnam and in Japan (Narita)

Mongolia Chinggis Khaan International Airport



- Detailed planning survey and support for the start up and commissioning of the new airport
- Support for relocation from existing airport to new airport
- On-site training in Mongolia and in Japan (Narita)

Company Profile

International Affairs and Overseas Business Office



http://www.naa.jp/en/index.html http://www.naa.jp/en/b2b/index.html

Company Name / NARITA INTERNATIONAL AIRPORT CORPORATION

President & CEO / Akihiko Tamura

Employees / NAA: 734 NAA+NAA Group: 2,463 (As of September, 2018)

